



NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 10/06)

Conversation No. 647-1

Date: January 13, 1972
Time: Unknown between 10:10 am and 10:12 am
Location: Oval Office

The President talked with H. R. ("Bob") Haldeman.

- The President's schedule
- Neil H. McElroy meeting
 - John B. Connally's attendance

Conversation No. 647-2

Date: January 13, 1972
Time: 10:12 am - 10:19 am
Location: Oval Office

The President met with Rose Mary Woods.

Budget

Items for the President's signature

- Bob [Surname unknown]
- Tricia Nixon Cox
- Envelope
- Note to Gen. Walter R. Tkach
- Box

US flag cufflinks

- Unknown person
- Possible placement in library
- Note

Camp David

- Woods's schedule
- The President's return
- Marjorie P. Acker

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Conv. No. 647-2 (cont.)

Stephen B. Bull entered at an unknown time after 10:12 am.

Presidential gifts for visitors

-Pins

-Tie clasps

Bull left at an unknown time before 10:19 am.

Schedule

-Acker

Woods left at 10:19 am.

Conversation No. 647-3

Date: January 13, 1972

Time: Unknown between 10:19 am and 10:34 am

Location: Oval Office

The President met with Stephen B. Bull.

The President's meeting with Ronald L. Ziegler

-Delay

-Necessity to read

Bull left at an unknown time before 10:34 am.

Conversation No. 647-4

Date: January 13, 1972

Time: Unknown between 10:19 am and 10:34 am

Location: Oval Office

The President met with Manolo Sanchez.

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Conv. No. 647-4 (cont.)

BEGIN WITHDRAWN ITEM NO. 1
[Personal Returnable]
[Duration: 6s]

END WITHDRAWN ITEM NO. 1

Sanchez left at an unknown time before 10:34 am.

Conversation No. 647-5

Date: January 13, 1972
Time: Unknown between 10:19 am and 10:34 am
Location: Oval Office

The President met with an unknown person.

Requested meeting with Ronald L. Ziegler

The unknown person left at an unknown time before 10:34 am.

Conversation No. 647-6

Date: January 13, 1972
Time: 10:34 am - 10:35 am
Location: Oval Office

The President met with Ronald L. Ziegler.

Procedure for announcing US troop withdrawals from Vietnam
-The President and Melvin R. Laird

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Conv. No. 647-6 (cont.)

- The President's comments
 - Length
- Introduction of the President
- Laird's role
- Report by Ziegler
- Timing

Ziegler left at 10:35 am.

Conversation No. 647-7

Date: January 13, 1972

Time: 10:35 am - 11:05 am

Location: Oval Office

The President met with Melvin R. Laird and Alexander M. Haig, Jr.

Greetings

Vietnam announcement

- Questions
- News summary

Vietnam

- North Vietnamese attacks
 - Media coverage
 - Probability of success
- South Vietnamese
 - Prospects
 - Army of the Republic of Vietnam [ARVN]
 - Morale
 - American Broadcasting Corporation [ABC]
- Possible questions at forthcoming news briefing

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Conv. No. 647-7 (cont.)

Possible questions at forthcoming news briefing

- North and South Vietnamese capabilities
- Gen. Creighton W. Abrams, Jr.
- Reliance on South Vietnam for its security

The President's statement of US troop withdrawals

- Date of withdrawals
- Possible follow-up questions
 - Handling
 - Noting circumstances
 - Prisoners of war [POWs]
 - Remaining US forces
- Administration record

Democratic candidates

- Edmund S. Muskie, Hubert H. Humphrey
- Previous positions on Vietnam
 - 1968 campaign

Vietnam

- US troop withdrawals
 - Levels

POWs

- Deadline
 - North Vietnam's response
 - Call for overthrow of South Vietnam government
- Critics of the President's policy
 - Possible responses
 - Aid to North Vietnam
 - North Vietnam's position
 - US withdrawal
 - Cessation of aid to South Vietnam
 - Overthrow of South Vietnam government
 - Humanitarian aspect
 - Nguyen Van Thieu

Laird's possible responses

- Projected enemy activity
 - Press coverage
- Tone

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Conv. No. 647-7 (cont.)

- Withdrawals
- South Vietnamese defense capabilities
 - Chances of success
 - US combat role
 - North Vietnam

Press stories

- Energy activity
 - Cambodia, Laos, Vietnam
 - Timing
- South Vietnamese defense performance
 - US confidence
 - Defeats and victories
- Cambodia
- Laos

South Vietnamese

- Military capabilities
 - Manpower, training, materiel, morale
- Towns
 - Kontum
 - Laird's possible answers
 - Phrasing
 - Composition
- Central Highlands
 - Montagnards

Troop withdrawal announcement

- Format
 - Ceilings
 - Press interest
 - Future announcement
 - Timing
- Laird's comments
- Laird, Joint Chiefs of Staff [JCS], Thieu

Laird's possible answers

- South Vietnam defense capabilities
- Nixon doctrine, Vietnamization, Cambodia
 - Press questions
- Air and sea power

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Conv. No. 647-7 (cont.)

- Possible future use
 - Conditions
 - 1972
 - Laos, Cambodia
 - US forces
 - POWs
 - 1972 election
 - The President's possible remarks

The President's possible remarks

- US troops
 - Confidence in Vietnamization, South Vietnam defense capability

Vietnam

- Remaining US troops
- Responsibilities

Possible action by the North Vietnamese

- Psychology of attack
- Evidence

US casualties in Vietnam

- Helicopters
- Press reports of increases
- Compared to the Battle of the Somme, March 21 – April 6, 1918
 - British casualties
 - Compared to Germans
- Compared to New York City death statistics

Troop withdrawal announcement

- Vietnamization
- Attacks by the North Vietnamese
 - Prediction
 - Timing
 - Publicity
 - Psychological effect
- South Vietnamese defense capabilities
 - Possible failures
 - Terrain
 - II Corps
- Air activity

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Conv. No. 647-7 (cont.)

- Effectiveness
- ABC reports

Air strikes

- Damage reports
 - B'52s
 - Four-day strike of December 1971
 - Effectiveness
- Effectiveness
 - Weather
 - Evidence
- US responses to North Vietnamese attacks
 - Remaining US troops

South Vietnam

- Success
- Economic progress
 - Inflation
- Progress

Rate of withdrawal

- US goals in South Vietnam
 - POWs
 - Self-defense

Ronald L. Ziegler entered at 11:00 am.

Reporters at announcement release

Questions for Laird

- Duration

Television cameras

The White House Press Room

Ziegler left at 11:01 am.

The President's statement

Laird's comments

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Conv. No. 647-7 (cont.)

- Vietnamization
- Confidence in South Vietnam

Troop announcement

- Troop ceiling
- Future announcement
- Coordination with South Vietnam, Laird, JCS
- Laird
- Questions
- Confidence in South Vietnam
- US ground combat role

[David] Kenneth Rush

- Meeting with Laird
- Hugh Scott
- Proposed meeting with John C. Stennis, Margaret Chase Smith
- Possible appointment as Deputy Secretary, Secretary of Defense

Ambassador William J. Porter

The President, Laird and Haig left at 11:05 am.

Conversation No. 647-8

Date: January 13, 1972

Time: Unknown between 11:05 am and 11:07 am

Location: Oval Office

Unknown men [Secret Service agents] met with Manolo Sanchez.

Refreshments

The President's schedule

- Briefing Room

The agent talked with an unknown person at an unknown time after 11:05 am.

[Conversation No. 647-8A]

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Conv. No. 647-8 (cont.)

The President's location
-Briefing Room

[End of telephone conversation]

This recording was cut off at an unknown time before 11:07 am.

Conversation No. 647-9

Date: January 13, 1972
Time: 11:11 am - 11:41 am
Location: Oval Office

The President met with H. R. ("Bob") Haldeman.

John B. Connally
 -Meeting with the President's Commission on School Finance
 -Invitation
 -Talk with the President, January 12, 1972
 -Swearing-in ceremony for John E. Sheehan
 -Role in economic policy
 -John D. Ehrlichman
 -Treasury Department
 -Talk with the President in California
 -Staff
 -Ehrlichman
 -Department of the Treasury
 -George P. Shultz
 -Shultz
 -Council on Economic Advisers [CEA]
 -Phase II
 -Vice President Spiro T. Agnew's idea
 -Connally's reaction
 -Shultz

Agnew
-Labor

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Conv. No. 647-9 (cont.)

- 1972 election
- Economic spokesman role
 - Arthur F. Burns

Connally

- Relations with Haldeman
- Role
 - Talk with Shultz
 - Agnew

Agnew

- Talk with Haldeman, January 12, 1972
- Ideas on document classification
 - Ehrlichman
 - Presidential classification
- Talk with Congressmen, William H. Rehnquist, Ehrlichman, John W. Dean, III
- Talk with Haldeman

Cabinet

- Henry A. Kissinger
- Agnew
- Responsibilities

Edmund S. Muskie

- Walter L. Mote's conversation with Clark MacGregor
- Administrative assistant's claim
- Possible charge against the President
 - Jack N. Anderson papers
 - Cover-up and double standard
 - Daniel Ellsberg
 - Alleged culprit
 - Departments of Defense, State
- Administration counter-attack
- [Yeoman Charles E. Radford]
- Responses
 - John N. Mitchell, Ehrlichman

Anderson papers

- Attacks on the President
- Joint Chiefs of Staff [JCS]
 - [Yeoman Radford]

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
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Conv. No. 647-9 (cont.)

- Possible prosecution
- Lack of evidence
- Laird
- Motives
- JCS

BEGIN WITHDRAWN ITEM NO. 1

[Personal Returnable]

[Duration: 1m 36s]

END WITHDRAWN ITEM NO. 1

Muskie

- Anderson papers
 - Laird, Rogers
 - Joseph McCarthy
- [Yeoman Radford]
 - Lack of evidence
- Strength as issue
 - Press coverage
 - Thomas W. Braden

Kissinger

- Possible press conference, January 14, 1972
- Schedule
 - Alexander M. Haig, Jr., Mitchell, Haldeman

James B. ("Scotty") Reston's article

- Opening to the People's Republic of China [PRC]
 - Key to the 1972 election
 - Link between Pakistan and the PRC
- Conflict between military strategy and domestic campaign strategy
- Purpose of trip to the PRC
- Kissinger's reaction

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Conv. No. 647-9 (cont.)

- Source of response
 - State Department, William P. Rogers
- PRC trip
 - Purpose
 - Conciliation
 - 1972 election
 - Appearance on television
 - Forbidden City

New York Times editorial

- Impact of Pakistan policy
 - Soviet Union
 - Indian Ocean

Kissinger

- Concerns about news stories
- Press conference
 - Conversation with Ronald L. Ziegler
 - Propriety
- Possible briefing, January 18, 1972
 - State Department
 - Change of focus
 - South Asia

Ziegler entered at 11:26 am.

Laird's statement

- Presentation
 - Laird's talk with the President
- Rate of withdrawal
- North Vietnamese buildup
- South Vietnamese capabilities
 - Army of the Republic of Vietnam [ARVN]
 - Vietnamization
- Prisoners of war [POWs]
 - Remaining forces
- Refusal to predict
- Cambodia
 - Army
 - Capabilities vis-a-vis North Vietnam
- Press reactions

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

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Conv. No. 647-9 (cont.)

- US confidence in South Vietnamese capabilities
 - Tet offensive
 - ARVN
- Tet offensive
 - Alsop column
 - I Corps
- Answer to critics
- South Vietnamese capabilities
- Reduction of US ground combat role

Thelma C. ("Pat") Nixon's trip to Africa

- Interview
 - Ziegler's talk with Mrs. Nixon
 - Ziegler's view
 - Use of Oliver F. ("Ollie") Atkins's slides
 - Ivory Coast
 - Question
 - Response
 - Barbara Walters
 - Liberia, Ghana
- Evaluation
 - Poise
 - Confidence
- Television coverage of trip
- Remarks
 - Women's issue
 - PRC initiative
 - The Soviet Union

Press coverage of the Russian orchestra

- Photographs
- Atkins

Ziegler's talk with Constance M. Stuart

- Mrs. Nixon's interview
- Stuart's talk with Walters
- Questions

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Conv. No. 647-9 (cont.)

BEGIN WITHDRAWN ITEM NO. 2
[Personal Returnable]
[Duration: 5s]

END WITHDRAWN ITEM NO. 2

Laird's troop announcement briefing
-Ziegler's forthcoming talk with Laird
-Transcript

Ziegler left at 11:33 pm.

Kissinger
-Possible press conference
-Possible meeting with Max Frankel
-Reston
-Press conference
-Anderson papers
-Importance
-Public perceptions
-PRC initiative
-Media coverage

Stephen B. Bull entered at an unknown time after 11:33 am.

Group to see the President

Bull left at an unknown time before 11:41 am.

Muskie
-Mitchell and Ehrlichman

Anderson papers
-Legal case
-[Yeoman Radford]
-Anderson
-Kissinger

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

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Conv. No. 647-9 (cont.)

News summaries

- Patrick J. Buchanan
- Robert S. McNamara's forthcoming International Monetary Fund [IMF] appointment
 - Possible reaction by Barry M. Goldwater
 - Endorsement
 - Kissinger
 - Connally
 - The President's instructions to Kissinger
 - Need to avoid publicity
- Format
 - Vietnam
 - Busing
 - Richmond court decision

Richmond court decision

- The President conversation with John D. Ehrlichman
 - Judge [Richard Merhige]
 - Lyndon B. Johnson
 - Publicity
 - Liberals
 - Democrats

Kissinger

- Interview with Frankel
 - Compared to press conference
- White Paper issuance option
 - State of the World message
- Haig
 - Kissinger
- Focus of news stories
 - Trips to the PRC, Soviet Union
 - George Meany

Speechwriting

- William L. Safire
- Raymond K. Price, Jr.

Haldeman left at 11:41 am.

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Conv. No. 647-9 (cont.)

Conversation No. 647-10

Date: January 13, 1972

Time: 11:41 am - unknown time before 12:38 pm

Location: Oval Office

The President met with Vice President Spiro T. Agnew, Neil H. McElroy, Sidney P. Marland, Jr., Elliot L. Richardson, John D. Ehrlichman, Lewis A. Engman, and Roy D. Morey.

Introductions and greetings

Robert E. Merriam

-Advisory Commission on Intergovernmental Relations [ACIR]

Merriam entered at an unknown time after 11:41 am.

Report from the President's Commission on School Finance [McElroy Commission]

-The Commission's schedule

-Dissent

-Non-public school assistance

-Paul Freund (?)

-Father [Forename unknown] Whelan of Fordham University Law School

-Catholic schools

-Projections

-Tax credits

-Tuition grants

-Cost of some programs

-Rev. William E. McManus

-Need for action

Nelson A. Rockefeller

-Education plan

-Failure

-Prospects

School funding

-State functions

-Allocation for elementary and secondary schools

-Local financing

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Conv. No. 647-10 (cont.)

- Source of funds
 - Income, sales, property taxes
 - Local expenditures of funds
 - Supreme Court
 - Warren E. Burger
 - Federal government role

An unknown person entered at an unknown time after 11:41 am.

Refreshments

The unknown person left at an unknown time before 12:36 pm.

- Federal government's role
 - Amount of aid
 - Five-year period
- Urban areas
 - Efficacy of grant programs
 - Deterioration
 - Young people

California and Texas decisions

- Impact on school funding programs
 - Property taxes
 - Examples
 - San Marion County
 - Compared to Apple Vally
 - Minnesota
 - States
 - Equity

State funding

- Federal government
- Local school boards
- California
 - Watts
 - San Marino
- Local government vis-à-vis states
 - Delegation of authority
- New Brunswick, Canada
- Hawaii

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Conv. No. 647-10 (cont.)

- Handling of funding
- Oregon, Ohio

Taxes

- Ehrlichman's talks with McElroy
- Engman's work
- Value Added Tax [VAT]
- The President's conversation with John B. Connally
 - Tax reform
- Property and general taxes
 - California
- Sales tax
- Property taxes
 - Regressive nature
 - Sales tax
 - Possible substitutes
 - VAT

Prototypes of programs

- Revolutionary approach

ACIR

- Purpose
- Revenue sharing
- Federal support for education
- Schedule
- Congress
 - Revenue sharing, welfare reform
- VAT

State and local perspective

- Agnew's experience
 - County government
 - Tax reform in Maryland during Agnew's tenure as Governor
 - ACIR
 - Changes in intergovernmental relations
 - Effect of broad-based tax such as the VAT
 - Revenue sharing
 - Private schools
 - Approach
 - Special revenue sharing for education

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Conv. No. 647-10 (cont.)

- Public relations
- Feasibility of VAT

Property tax

- Assessment rate differences
- Boston
 - California
 - Newark
- Sales taxes
- Relation to other taxes
 - Income taxes
 - Graduated
- VAT
 - General revenue sharing
 - Equalization of education costs

Bill in Congress

- Changes

Total tax picture

McElroy Commission, ACIR

- Departments of Treasury, Domestic Council and Health, Education and Welfare
[HEW]
 - Revenue sources
- Study of equalization efforts
- State, Federal roles
- Equal educational opportunity

Property taxes

- Different kinds
 - Assessment factors
- VAT

Government decentralization

- Administration goal
 - State responsibilities
 - Board of education
- Use of taxes
 - Broad-based tax

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Conv. No. 647-10 (cont.)

HEW formulation

Projections on funding

- Court decisions
- Tax funds
- Sources

ACIR

- Property taxes
- VAT

Property taxes

- “Circuit breaker”
 - State limit on amount elderly pay
 - Conference on Aging
 - Wisconsin
- Possible federal effort
- Treasury Department, Domestic Council

ACIR

- Additional staff
- Texas
- Congress
 - Edmund S. Muskie
- Schedule
 - Study of VAT

Special revenue sharing for education

- Possible public impression
- Funding
- Property tax
- State role
 - Neighborhood and district role
- Tax base
 - Relationship to use of money
- Congressional hearings
- Roman C. Pucinski and House committee members
 - Illinois
 - Chicago
 - Sales tax

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Conv. No. 647-10 (cont.)

Executive Committee of the ACIR

- Further study of VAT substitution for property tax
 - Schedule
- The President's instruction
 - Priority attention to school funding
 - McElroy Commission

Federal Reserve Board [FRB]

- John E. Sheehan
 - Background
- Composition

[General conversation]

Focus

- Pilot programs
- Local government control

Agnew, et al., except Richardson, left at 12:36 pm.

Inclusion of portions of Richardson's statement in State of the Union speech

- Forthcoming radio talks by the President

Richardson left at an unknown time before 12:38 pm.

Conversation No. 647-11

Date: January 13, 1972

Time: Unknown between 12:36 pm and 12:38 pm

Location: Oval Office

The President met with Stephen B. Bull.

The President's schedule

- Meeting with H. R. ("Bob") Haldeman prior to swearing-in ceremony
- Book for the President's signature

Bull left at an unknown time before 12:38 pm.

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Conv. No. 647-10 (cont.)

Conversation No. 647-12

Date: January 13, 1972

Time: Unknown after 12:38 pm until 1:02 pm

Location: Oval Office

Stephen B. Bull met with unknown people; John E. Sheehan, Jean Sheehan, Kathleen Sheehan, Kevin Sheehan, Kelly Sheehan, Eugene T. Sheehan, Edward J. Sheehan, Lt. Cdr. James E. Sheehan, Geneva Smith, Admiral C. D. Griffin, Louie B. Nunn, John Sherman Cooper, John J. Sparkman, Arthur F. Burns, J. L. Robertson, George W. Mitchell, J. Dewey Daane, Sherman J. Maisel, Andrew F. Brimmer, Robert Holland, George P. Shultz, Herbert Stein, Peter M. Flanigan, Frederic V. Malek, Oliver F. ("Ollie") Atkins, and E. Pendleton James were present at an unknown time after 12:38 pm.

Arrangements for swearing-in ceremony

The President entered at 12:40 pm.

John Sheehan

- Swearing in as member of the Board of Governors of the Federal Reserve System [FRB]
- Background
 - Kentucky
- Age
 - Length of appointment

FRB

- Background of members
 - The President's talk with Arthur F. Burns
 - Economists
 - Representation of business by Sheehan
 - Burns, Shultz

Oath of office

Photographs of family

Photographs of family and Burns

- Senators and governors

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Conv. No. 647-12 (cont.)

Photographic session

Burns

Sheehan's comments

Presentation of gifts

-Cufflinks

-Bow pins

Nunn

-Finances

-1972 campaign

[General conversation]

[Photographic session]

-Arrangements

[General conversation]

Sheehan's age

FRB

-Independence

Sheehan, et al., except Cooper, left at 12:54 pm.

BEGIN WITHDRAWN ITEM NO. 1

[Personal Returnable]

[Duration: 27s]

END WITHDRAWN ITEM NO. 1

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Conv. No. 647-12 (cont.)

U. S. Senate

- Middle-of-the-roaders
 - Support for the President
 - Vietnam
 - Forthcoming trips to the People's Republic of China [PRC] and Soviet Union
 - Strategic Arms Limitation Talks [SALT]
 - Foreign aid
 - Cooper-Franck F. Church amendment
 - Vietnam
 - US troop withdrawals
 - Announcement
 - Rate
- Edmund S. Muskie
 - Vietnam

Cooper's health

Cooper's forthcoming retirement

BEGIN WITHDRAWN ITEM NO. 3

[Personal Returnable]

[Duration: 1m 38s]

END WITHDRAWN ITEM NO. 3

Cooper's work in the Senate

The Middle East

- Cooper's recent trip to Israel and Egypt
 - Anwar El Sadat
 - Meeting
 - Israel

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Conv. No. 647-12 (cont.)

- Sadat
- Cooper's view

Thelma C. ("Pat") Nixon's trip to Africa

India-Pakistan War

- US policy
 - Purposes
 - Speech
- Indira Gandhi
 - Visit to US
 - Lorraine Cooper

BEGIN WITHDRAWN ITEM NO. 5

[Personal Returnable]

[Duration: 27s]

END WITHDRAWN ITEM NO. 5

Cooper left at 1:02 pm.

Conversation No. 647-13

Date: January 13, 1972

Time: Unknown between 1:02 pm and 1:03 pm

Location: Oval Office

The President met with Stephen B. Bull.

Ascension Academy class

- Press interest

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Conv. No. 647-12 (cont.)

-Presidential gifts

Bull left an unknown time before 1:17 pm.

Conversation No. 647-14

Date: January 13, 1972

Time: 1:03 pm - 1:19 pm

Location: Oval Office

The President met with Arthene Cevey, Audrey Pontier, Karl Wunderlich, Peter Yu, Michael Slattery, Billy McNight, Stephen Bazo, Richard Buck, James Toomey, Russell Burke, Brian Clark, Philip Beauregard, Pete Wyrrough, Brooks Ross, Robert Jones, Brian Bunce, John Sharood, Peter McMahon, Francois Van der Mensbrugge, and Christopher Cook at 1:17 pm; the White House photographer was present at the beginning of the meeting.

Introduction

-Teacher

-Years spent in teaching profession

The President's childhood

-Mother, Hannah Nixon

Introductions

Poems

Photograph session

-Arrangements

The President's birthday

Poems

-Thelma C. ("Pat") Nixon

-Tricia Nixon Cox

-The President's poem to sick brother

Students

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- Future plans
 - Writers, journalists
 - President

Press

Poem recitation

Washington Post

Poem recitation

Birthday cake

Student's interests

The President's forthcoming trip to the People's Republic of China [PRC]

- Effect on the world
- Unknown teacher
- Airplane flight

Presentation of gifts

- Pens
 - Bill signing usage

Oval Office

- Presidential seal
 - Floor and ceiling
 - Gift
 - Bowpin

Portrait of George Washington by Rembrandt Peale

Steuben glass

- “Star of the President”

The President's grade school years

- Fifth grade teacher, Mrs. Zimmerman
- Geography

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Conv. No. 647-14 (cont.)

Birthday card

The President's birthday present
-Compact

Cevey and Bull left at 1:18 pm.

The President's meeting with Edwin M. ("Jiggs") Fauver
-Length of meeting
-Fauver's duties
-White House Telegraph and Travel Office
-John Fauver
-Photographs
-Press
-Ray M. Zook

The President's recent meeting with school children

Ziegler left at 1:19 pm.

Conversation No. 647-15

Date: January 13, 1972
Time: 1:19 pm - 1:23 pm
Location: Oval Office

The President met with Stephen B. Bull.

The President's schedule
-Edwin M. ("Jiggs") Fauver
-Robert O. Anderson

Edwin Fauver, Mrs. E. M. Fauver, John Fauver, Ray M. Zook, Ronald L. Ziegler and the White House photographer entered at 1:20 pm.

Introductions

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Conv. No. 647-15 (cont.)

Press

-Badges

Fauver

-Retirement

-Plans

-Children, grandchildren

-Son, John Fauver

Appreciation for job

[Photographic session]

Presentation of gifts

-Money clip

-Compact

-Cufflinks

Appreciation for job done

Fauver, et al. left at 1:23 pm.

Conversation No. 647-16

Date: January 13, 1972

Time: 1:23 pm - 1:24 pm

Location: Oval Office

The President met with Stephen B. Bull.

Schedule

-Neil H. McElroy Commission meeting

-Length

-Vice President Spiro T. Agnew

-Delays in balance of afternoon schedule

Bull left at 1:24 pm.

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Conversation No. 647-17

Date: January 13, 1972
 Time: 1:24 pm - 2:14 pm
 Location: Oval Office

The President met with Robert O. Anderson, J. Erik Jonsson, John D. Ehrlichman, Kenneth R. Cole, Jr., and Leonard Garment.

Greetings

Delays in the President's schedule

- Meeting with Neil H. McElroy and Commission

National Football League [NFL]

- Playoff games
- Super Bowl
 - Dallas Cowboys, [Miami Dolphins]
 - Play

Cities

- Los Angeles
 - Atlantic Richfield Co. headquarters
 - Bank of America
 - Move from New York City to Los Angeles
 - Living conditions in New York City
 - Schools
 - Aerospace industry
 - The President's airplane shuttle trip to New York City with "Pete" Jones
 - "Charlie" Jones
 - “Pete” Jones
 - New York Times*
 - “Charlie” Jones
 - California
 - Bohemian Grove
- Jonsson
- New Jersey

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 10/06)

Conv. No. 647-17 (cont.)

- Dallas, Los Angeles
 - Expansion
- New York City
 - Deterioration
 - Possible handling

Urban problems

- Possible handling
 - Dialogue between urban leaders, professionals, and academics
 - Lack of common background
 - Mayors, governors

Project

- Timing
 - Senior Executive Council of National Industrial Conference Board
- Business
 - Urban problems
 - Need for understanding
- Institute for National Goals
- Precedents
 - Dwight D. Eisenhower administration
 - Charles H. Percy committee
- Magazines
 - National Purpose*
 - National Goals*

Institute for national goals for the future

- Naming
 - Difficulty
- Priorities
 - Education, health defense, space
 - Space shuttle
 - Recent announcement
 - Support by Floridians, Californians, *New York Times*

Meeting at *Links* with foundations

- Dining
- Results
 - Agreement and disagreement

Foundations

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 10/06)

Conv. No. 647-17 (cont.)

- Compared to business people
- Advisers
 - Compared to executives
 - Functions
 - Examples
 - Money to Whittier College and Occidental College

Dean Rusk

- Qualities
 - Loyalty to country, Lyndon B. Johnson
- The President's talk with William C. Bullitt
 - Bullitt's background as US ambassador to the Soviet Union
 - Rusk's origins
 - Foundations
- Qualities

Foundations

- Type of life for executives
- Reluctance to make decisions
 - Studies
- Compared to lawyers

The President's talk with Ehrlichman

- Anderson and Johnson
 - The President's concern

National goals

- Economy
 - Peter G. Peterson
- Life* magazine
 - Article on national purpose
- Action on issues
- Young people
 - Professors
 - Editorialists
 - Decision making
 - Compared to words, idealism
 - Rising expectations
 - 1960's
- The Peace Corps
- High expectations

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 10/06)

Conv. No. 647-17 (cont.)

- Lack of action
 - Frustration
- Contrast between idealists and pragmatists
- Businessmen
 - Compared to idealists
 - Pragmatic men with ideals
- Young people
 - Idealism

Computer model of world problems

- Economic systems
- Weather
- Variables
 - Jobs
- Long range planning tool
- Congress

The economy

- Automobile production
 - Transportation
- Increased production
 - Highways
 - Energy sources
 - Ralph Nader
 - Questioning
- New York City
 - Empire State Building
 - Taller buildings

The nation's future

- Targets
- Production
 - Transistor radios
 - Prices
 - Building a factory
 - Costs
 - Risks
 - Goal-setting, planning
- Systems approach
 - “Goals for Dallas” program

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 10/06)

Conv. No. 647-17 (cont.)

Nation's goals

- Institute's "Goals for Dallas" program
 - Methodology
 - Number of people
 - Duration of time
 - Reading of briefs of inventories
 - Subjects
 - Education, welfare, recreation, government, cities
 - Revisions
 - Sample of 10,000 opinions
 - Right-wing, left-wing views
 - Consensus
 - Town hall meetings
 - Results
- Tools for projecting future needs
 - Computers
 - Industrial community
 - Validity, credibility
- Proposals
 - Rockwell International
 - Costs
 - Loose ends
- [Willard F.] Rockwell, Jr.
- Bernard D. Haber
- Problem of implementing goals
 - Time
 - Costs

Computers

- Use in weather forecasting
 - Satellites
 - Effectiveness
 - Speed in processing information from satellites
 - Change in forecasting
- Use of models
 - Dr. William D. McElroy

Nation's goals

- Institute
 - Purpose
 - Leadership

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 10/06)

Conv. No. 647-17 (cont.)

- Political aspect
- Consensus on plan
 - Black communities
- Solution

American Revolution Bicentennial Commission [ARBA]

- David J. Mahoney, Jr.
- Local communities
- North Carolina

Senior Executive Council of National Industrial Conference Board

- Meetings
- Proposal
 - Institute on goals
 - Possible government sponsorship
 - Foundations
 - Purpose
 - Forthcoming 1990 conference
 - Administration support for Institute
 - Possible message from the President for meeting
 - Foundations
 - Experts
 - Bureaucracy

Rockefeller Foundation

- Studies
 - Nelson A. Rockefeller's candidacies
 - Lack of action
 - Staff
- Government and corporate bureaucracies

Institute on goals

- Organization
- Role of the government
 - National Science Foundation [NSF]
 - Model
 - Presidential commission
 - Problem
 - Politics
 - Presidential interest, support, participation
 - Eisenhower's goals commission

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 10/06)

Conv. No. 647-17 (cont.)

NSF

- Use of money

New institute

- Relationship with foundations
 - Credit
 - Funding
- Effect on those who join foundations

The environment

- National Center for Environmental Research
 - Proposals
 - Value

Goal-setting

- Goal institute
 - Establishment of priorities
 - The President's role
 - Foreign policy
 - The People's Republic of China [PRC] initiative
 - Compared with foundations
 - Percy's report
 - Businessmen
 - Pragmatism and idealism
 - Value
 - Government involvement

Goal institute

- Cities
 - Instruction and assistance in setting goals
 - Teams
- Budget
 - Costs
 - Mahoney
 - George P. Shultz

Mahoney

- Cole
- Garment

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 10/06)

Conv. No. 647-17 (cont.)

Presentation of gifts
-Money clips

Pragmatism
-Appeal to the President
-Idealism

Anderson, et al. left and Alexander P. Butterfield entered at 2:14 pm.

Schedule
-Meeting with Jon M. Huntsman
-Children
-Taping of audio message for Vincent T. ("Vince") Lombardi Dinner, January
14, 1972

Butterfield left at 2:14 pm.

Conversation No. 647-18

Date: January 13, 1972
Time: Unknown between 2:14 pm and 2:16 pm
Location: Oval Office

The President met with Stephen B. Bull.

Schedule
-Jon M. Huntsman

Bull left at an unknown time before 2:16 pm.

The President talked with Manolo Sanchez at an unknown time between 2:14 pm and 2:16 pm.

[Conversation No. 647-18A]

Request for food
-Timing

[End of telephone conversation]

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 10/06)

Conv. No. 647-18 (cont.)

Conversation No. 647-19

Date: January 13, 1972
 Time: 2:16 pm - 2:21 pm
 Location: Oval Office

The President met with Jon M. Huntsman, Mrs. Jon M. Huntsman, Jon M. Huntsman, Jr., Peter Huntsman, Kathleen Huntsman, Kristina Huntsman, James Huntsman, Paul Huntsman, David Huntsman, and Alexander P. Butterfield; the White House photographer was present at the beginning of the meeting.

The President's farewell to Huntsman
 -Frederic V. Malek

Introductions

Photographic session
 -Arrangements

[General conversation]

Presentation of gifts

Huntsman's family

The President's advice

Huntsman, et al., left at 2:21 pm.

Conversation No. 647-20

Date: January 13, 1972
 Time: 2:22 pm
 Location: Oval Office

The President met with Stephen B. Bull.

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log
(rev. 10/06)

Audio taping

The President and Bull left at 2:22 pm.

Conversation No. 647-21

Date: January 13, 1972

Time: Unknown between 2:22 pm and 2:34 pm

Location: Oval Office

Alexander P. Butterfield, Stephen B. Bull, Ronald L. Ziegler [?] and unknown people [Secret Service agents] entered.

[Unintelligible]

The President entered and Butterfield *et al.*, except Bull, left at 2:26 pm.

The President's schedule

-Request for report

Bull left at an unknown time before 2:34 pm.

Conversation No. 647-22

Date: January 13, 1972

Time: Unknown between 2:26 pm and 2:34 pm

Location: Oval Office

The President met with H. R. ("Bob") Haldeman and Stephen B. Bull.

The President's schedule

-Departure for his Executive Office Building [EOB] office

-Haldeman's schedule

-Camp David

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 10/06)

-Weather

-Transportation

The President and Haldeman left at 2:34 pm.