

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**  
*(rev. 2/24)*

Conversation No. 544-1

Date: July 23, 1971  
Time: 9:38 am - 9:40 am  
Location: Oval Office

The President met with Alexander P. Butterfield.

Conv. No. 544-14 (cont.)

Report

Items for the President's signature

Butterfield left at 9:40 am.

Conversation No. 544-2

Date: July 23, 1971  
Time: 9:40 am  
Location: Oval Office

The President talked with an unknown person.

Schedule

Conversation No. 544-3

Date: July 23, 1971  
Time: 9:40 am  
Location: Oval Office

The President talked with H.R. ("Bob") Haldeman.

Schedule

- Henry A. Kissinger's location
- Forthcoming meeting with Haldeman

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**  
*(rev. 2/24)*

The President talked with Kissinger at 9:40 am.

Kissinger's forthcoming meeting with the President

Conv. No. 544-14 (cont.)  
Conversation No. 544-4

Date: July 23, 1971  
Time: 9:40 am - 10:21 am  
Location: Oval Office

The President met with Henry A. Kissinger.

Kissinger's schedule  
-H.R. ("Bob") Haldeman's office  
-Meeting with Nelson A. Rockefeller

[The President talked with the White House operator at an unknown time between 9:40 am and 9:45 am]

[Conversation No. 544-4A]

[See Conversation No. 6-194]

Haldeman entered at 9:45 am.

[End of telephone conversation]

Hal Plumber (?)

The US initiative towards the People's Republic of China [PRC]

- Rockefeller
  - Reaction
  - The President
    - Second term
    - Forthcoming election
      - Impact of initiative
      - New York State
- Forthcoming speech to the Republican National Committee [RNC]

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log  
(rev. 2/24)

- Robert J. Dole
- Paragraphs about the President's foreign policy accomplishments
  - Peace
- John V. Lindsay
- Barry M. Goldwater's speech
  - Republican National Committee [RNC]
  - Conservatives

Conv. No. 544-14 (cont.)

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*[Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-029. Segment declassified on 05/06/2019. Archivist: MM]*

[National Security]

[544-004-w001]

[Duration: 54s]

- The US initiative towards the People's Republic of China [PRC]
  - The Republic of China [ROC]
    - Intelligence report
      - Henry A. Kissinger
      - The President
  - United Nations [UN] representation
    - US stance
    - Charles W. Yost
  - Arms aid

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- The US initiative towards the People's Republic of China [PRC]
  - The Republic of China [ROC]
    - Future of the Two Chinas
      - Chiang Kai-shek
      - Chou En-lai, Mao Tse-tung, Lin Piao
  - Opponents of the PRC opening
    - John G. Schmitz
  - Rockefeller
    - Appearance on the David Frost Show
      - The PRC, Vietnam
  - Stance towards the President's administration
    - Domestic policy

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

[The President talked with Stewart J.O. Alsop between 9:48 am and 9:51 am]

[Conversation No. 544-4B]

[See Conversation No. 6-195]

[End of telephone conversation]

Conv. No. 544-14 (cont.)

Alsop

- Health
  - Leukemia
  - Prognosis
- Kissinger's dinner

Foreign relations

- Maurice H. Stans
  - Trip to the Union of Soviet Socialist Republics [USSR]
- Melvin R. Laird
  - The President's July 22, 1971 meeting with Laird, Kissinger
- US-PRC relations
  - Joseph W. Alsop's column
    - Speculation about Kissinger-Chou conversation topics
    - PRC
    - USSR
- Rockefeller
  - Meeting
- PRC initiative
  - World peace
  - Haldeman's daughter
    - Youth reaction
    - Gordon Craig's reaction
- Vietnam
  - Speculation
    - W. Averell Harriman

Kissinger left at 9:55 am.

The President's PRC trip

- Advance work
  - Kissinger's conversation with Haldeman
  - John D. Ehrlichman's role

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- Perceptions
  - Ronald H. Walker
  - Ehrlichman
  - Role
- The press
  - Television networks
    - National Broadcasting Corporation [NBC]

Conv. No. 544-14 (cont.)

Stephen B. Bull entered at an unknown time after 9:55 am.

- The President's schedule
  - Delay of budget meeting

Bull left at an unknown time before 10:21 am.

- The President's PRC trip
  - The press
    - Preparations
  - Advance work
    - John D. Ehrlichman
    - Walker
    - Dwight L. Chapin
    - Kissinger

- Robert H. Finch
  - Office of Emergency Preparedness [OEP]
    - Peter G. Peterson
    - Herbert W. Kalmbach's effort
      - Stans
    - Focus
      - California
      - Other states
  - Responsibilities
    - Emergency preparedness, disasters, stockpiles

- David M. Kennedy
  - Ambassadorship to Japan
    - Haldeman's conversation with William P. Rogers
    - Background
      - Business community
  - State Department

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

Donald H. Rumsfeld

- North Atlantic Treaty Organization [NATO] position
- John N. Mitchell
  - White House compared to campaign role
  - Chairman of citizens group
- Value as spokesman
- NATO
  - Effect
- Finch
- Abilities

Conv. No. 544-14 (cont.)

Charles W. Colson

- Job
- Staff assistance
- Finch

Rumsfeld

- Areas of attention
  - Suburbia
  - Youth

Issues appealing to young people

- Peace
  - Environment, civil rights
- The PRC initiative
  - College age
  - Coordination of student appeal effort
    - The President's Ohio trip
    - Meeting with Mitchell
    - James W. McLane
    - Charles McWhorter (?)
  - Blue collar youth
  - Coordination
    - Chapin
    - McLane
    - Finch
    - Rumsfeld
    - Blue collar youth
    - Rumsfeld

Finch

- OEP

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 2/24)

- Areas of attention
  - Volunteers
  - Youth
- Possible role
  - Office of Economic Policy [OEP]
- Ambassador to Mexico

Conv. No. 544-14 (cont.)

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[Previous PRMPA Privacy (D) reviewed under deed of gift 01/27/2020. Segment cleared for release.]

[Privacy]

[544-004-w007]

[Duration: 18s]

Robert H. Finch

- Kevin Finch
- Maureen Finch's earlier move
- Ambassadorial post in Mexico
  - Carol (Crothers) Finch possible reaction

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Robert H. Finch

- Office of Economic Policy [OEP], National Security Council [NSC]
- Counsellor to the President
  - Retention of post
  - Kissinger

Rumsfeld

- Roving ambassador to Latin America
- Europe
  - Kissinger's attitude
- Value
  - Relations with Mitchell
    - Political matters
    - Harry S. Dent
- Citizen's chairman

The Bohemian Grove

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

Polls

The President's schedule

- Canton, Ohio Football Hall of Fame ceremony
  - Vincent T. ("Vince") Lombardi
  - Inductees, presenters
  - Length of ceremony

Conv. No. 544-14 (cont.)

Polls

- Release of White House poll
  - Post-April poll as benchmark
    - Compared to Gallup poll
  - Questions to be asked
    - Foreign policy
    - Focus on PRC initiative
      - The President's leadership
- Timing
  - Forthcoming Gallup release
- Momentum
- Gallup
  - Possible overcompensation on Blacks, youth
    - Louis P. Harris
- White House poll
  - John B. Connally's forthcoming television appearance

White House staff

- Colson's workload
  - Assistance
  - Tasks assigned by the President
    - Follow-up

Poll preparation

- Questions
- Focus of poll
- Use of benchmark figure
- Gallup, Harris
- Perception of country's mood
- PRC initiative's effect
  - Approval
    - Youth
    - Intellectuals



## NIXON PRESIDENTIAL MATERIALS STAFF

## Tape Subject Log

*(rev. 2/24)*

## News stories

- Vietnam casualties
- Sudan coup
- John Patton Davis, Robert Service
- Vietnam casualties

Haldeman left at 10:21 am.

Conv. No. 544-14 (cont.)

Conversation No. 544-5

Date: July 23, 1971

Time: Unknown between 10:21 am and 10:25 am

Location: Oval Office

Stephen B. Bull entered.

## Schedule

Bull left at an unknown time before 10:25 am.

Conversation No. 544-6

Date: July 23, 1971

Time: Unknown between 10:21 am and 10:25 am

Location: Oval Office

The President talked with H.R. ("Bob") Haldeman.

The President's forthcoming trip to the PRC

- Advance work
  - John D. Ehrlichman
  - Conflict with domestic policy advisor position

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**  
(rev. 2/24)

Conversation No. 544-7

Date: July 23, 1971  
Time: 10:25 am  
Location: Oval Office

The President met with Ronald L. Ziegler.

Conv. No. 544-14 (cont.)

Press photograph of forthcoming budget meeting

Ziegler left at 10:25 am.

Conversation No. 544-8

Date: July 23, 1971  
Time: 10:26 am - 1:03 pm  
Location: Oval Office

The President met with John B. Connally, John D. Ehrlichman, George P. Shultz, Caspar W. ("Cap") Weinberger, Kenneth R. Cole, Jr., Edwin L. Harper, Ronald L. Ziegler, and Paul W. McCracken (?); members of the press were present at the beginning of the meeting.

Seating arrangements  
-Press photograph

General conversation

[Camera noise]

Ziegler left at 10:29 am.

Schedule  
-Henry A. Kissinger

The economy  
-Overview  
-Comparison with previous trends  
-Economic depression of the 1930's  
-World War I period through 1920  
-World War II period in the 1940's

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- 1950's, 1970's
- 1970, 1971
- Economic growth

Kissinger entered at 10:29 am.

- Prices
- Time lag in feeling effect of changes
- Range of probabilities
- Statistical analysis
  - Gross National product [GNP]
    - 1972
- Balanced budget
- Effect of direct tax
  - Unemployment rate
- 1971-72 rate of growth
- Projected growth for 1972-73
  - Lower tax
- Interface between the budget and economy
  - Effect of budget action
    - Budgetary and economic targets

Conv. No. 544-14 (cont.)

- Ehrlichman's conversation with Robert J. Dole
  - People's Republic of China [PRC] initiative
  - Wilbur D. Mills

Charts

The economy

- Interface between the budget and economy
  - Actual deficit figures
    - Revenue, expenditures
    - Joint Congressional Committee's figures
  - Expenditures in terms of full employment revenues
    - Rowland Evans and Robert D. Novak
  - 1972 expenditures
  - Full employment deficit
    - Actual
  - Congressional deferral of social security increases
  - Projection
    - Inflation, population growth
  - Fiscal Year [FY] 1972, FY 1971 changes

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- Carry-through to FY 1973
- Department of Defense [DOD]
  - Shultz's conversations with Melvin R. Laird, Kissinger
  - Shultz's conversation with David Packard
  - Cutbacks
    - FY 1971, 1972, 1973
    - Packard, Laird
    - Military base closings Conv. No. 544-14 (cont.)
      - National Security [NSC] guidance
      - Working papers
        - Defense Policy Review Committee [DPRC]
        - Deployment
          - Asia
- Cutbacks
  - Domestic programs
    - Tax
  - Defense Department
    - Kissinger's efforts
    - DPRC
    - Military personnel
      - The US Army
        - West Point
      - US Air Force
      - US Navy
    - Air defense, ground forces, Navy
    - Anti-ballistic Missile [ABM] and other missile strength
  - Sources
    - ABM, Strategic Arms Limitation Talks [SALT]
    - Laird, Packard

Haldeman entered at 11:23 am.

- DOD interests
- Source of DOD cuts
  - West Point, Officers clubs, Air Force personnel
    - Kissinger's assignment
  - Air Force
    - ABM
  - DPRC
    - Laird's attitude
- Direction from the President on nature of cuts
  - DPRC, NSC

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 2/24)

- August 1971 meetings
- Definition of mission
- Timing
  - Base closings
  - 1972 Presidential election
  - Camp Pendleton
  - Presidio
- Service academies Conv. No. 544-14 (cont.)
  - Cuts
  - Timing
  - Forthcoming reliance on all-volunteer army
- Opposition from Laird, Joint Chiefs of Staff [JCS]
- DOD reluctance to abolish commands
- U.S. defense expenditures
  - Results
  - Compared to Union of Soviet Socialist Republics [USSR]
  - Adm. Thomas H. Moorer, Laird, Packard
  - Kissinger's role
  - Compared to intelligence activities expenditures

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*[Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-029. Segment declassified on 05/06/2019. Archivist: MM]*

[National Security]

[544-008-w002]

[Duration: 10s]

The economy

- US defense expenditures
- Sudan
  - Intelligence information
  - Knowledge of coup and counter-coup

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The economy

- US defense expenditures
- Sudan
  - Central Intelligence Agency [CIA]

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log  
(rev. 2/24)

-Compared to the *New York Times*

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[*Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-029. Segment declassified on 05/06/2019. Archivist: MM*]

[National Security]

Conv. No. 544-14 (cont.)

[544-008-w003]

[Duration: 7s]

The economy

-US defense expenditures

-Budget

-Franklin D. Murphy

-The President's opinion

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The economy

-US defense expenditures

-Budget

-Franklin D. Murphy

-The President's opinion-Central

Intelligence Agency [CIA]

-Budget action

-Timing

-Vernon L. Walters

-Staff

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BEGIN WITHDRAWN ITEM NO. 10

[*National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-030. Segment exempt per Executive Order 13526, 3.3(b)(1) on 05/06/2019. Archivist: MM*]

[National Security]

[544-008-w010]

[Duration: 2m 44s]

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log  
(rev. 2/24)

AGENCY

END WITHDRAWN ITEM NO. 10

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Conv. No. 544-14 (cont.)

Budget

- Central Intelligence Agency [CIA]
  - Direction on budget action
    - Timing
    - Shultz, Caspar W. ("Cap") Weinberger
    - Kissinger
  - Compared to Atomic Energy Commission [AEC]
    - James R. Schlesinger
      - Personnel cutbacks
      - Secret Service
  - The President's role
    - NSC meeting, August 1971
    - Response to directions
      - Laird
      - Robert P. Mayo, Schlesinger
- Budget compared with strategic approach

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*[Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-030. Segment declassified on 05/06/2019. Archivist: MM]*

[National Security]

[544-008-w011]

[Duration: 1m 1s]

The budget

- Central Intelligence Agency [CIA]
  - Budget spent
    - Outcome
  - Technical capabilities
  - Sudan coup
  - Richard M. Helms
    - Information about the Middle East

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 2/24)

-Political knowledge and analysis

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The budget

- Central Intelligence Agency [CIA]
  - Compared to the Office of Price Administration [OPA] Conv. No. 544-14 (cont.)
    - Emphasis on number of people supervised
- DOD
  - Number of officers
- Civilian agencies
  - Letters
- Controllable portion of budget
- Uncontrollable portion of budget
  - Welfare, revenue sharing, social programs
    - Move to controllable
    - Environment
    - School aid
    - Farm programs
    - Office of Emergency Preparedness [OEP] model cities

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*[Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-030. Segment partially declassified with 00m38s cleared for release and 00m10s remains exempt as 544-008-w004 per Executive Order 13526, 3.3(b)(1) on 07/11/2019.*

*Archivist: MM]*

[National Security]

[544-008-w004]

[Duration: 38s]

The budget

- Central Intelligence Agency [CIA]
  - The President's directive
    - Administrative personnel

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NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log  
(rev. 2/24)

[National Security]  
[544-008-w004]  
[Duration: 10s]

END WITHDRAWN ITEM NO. 4

\*\*\*\*\* Conv. No. 544-14 (cont.)

- The budget
  - Central Intelligence Agency [CIA]
    - The president's directive
      - Staff reduction
        - Percentage
    - Timing

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- The budget
  - AEC
    - Schlesinger
    - Cutbacks
      - Massachusetts Institute of Technology [MIT]
    - Zero growth
    - Imposition of ceiling
    - Low-level personnel
    - High-level personnel
    - Effect on budget
    - Need to control personnel, staffing
    - Comparison with Lyndon B. Johnson's administration
      - White House
        - Secret Service cutbacks
  - Departments of Agriculture, Housing and Urban Development [HUD], Health, Education and Welfare [HEW], Transportation
  - CIA
    - Personnel in the Federal Government
    - Increase in average grade levels
    - The President's conversation with Connally
      - Staff

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- Increases
- Pay increases
- Family Assistance Program
  - Shift in personnel
- Sources of cuts
  - Amounts in uncontrollable categories
    - Defense agencies
- Civilian agencies
  - Percentage cuts
- Range of cuts
  - Civilian agencies
    - Amount of cuts
  - Defense agencies
- Across-the-board personnel cuts
  - Compared to action in California
    - Ronald W. Reagan
- Legislative, Congressional approval
- White House
  - Office of Management and Budget [OMB]
- Defense Department
  - Announcement of cuts
- Non-critical agencies
  - Transportation, HEW, HUD, Agriculture
- Critical mission agencies
  - Law enforcement agencies
    - Anti-trust
  - Department of Justice
- State Department, Agency for International Development [AID]
- State, Justice, Treasury
  - Effect of ten percent cuts
- Average person's perception of action
  - Federal payroll cuts
  - Effect on GNP
    - HEW
- Controlled expenditures contrasted with uncontrolled expenditures
  - Shifts
- Effect of across-the-board cut
  - Possible recession
- Camp David discussion
- Military cutbacks
- FY 1973 budget proposals
- Timing of action on personnel cuts

Conv. No. 544-14 (cont.)

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- November 1972 elections
- CIA, AEC
  - Effective date
- Congressional action
  - Military personnel ceiling
- Timing
- CIA, Defense Intelligence Agency [DIA]
- Cuts in programs Conv. No. 544-14 (cont.)
  - Human resources cuts
  - Special revenue sharing, health research, Office of Economic Opportunity [OEO], housing
  - Family Assistance Program
    - 1973 allocation
  - HR 1
    - Welfare reform, food stamps
  - Shift of uncontrollable to controllable
    - Revenue sharing, family assistance, the environment
- Uncontrollable expenditures
  - Methods of control
    - Legislative action
- Imposition of ten percent cut
  - Personnel
- Pay changes
  - Social Security, military pay
- Defense Department
- Human resources program
- Manned space program
  - Apollo, Spacelab
- Regional medical programs, health centers
- Political implication of certain program cuts
- Educational development programs
- Reduction of Headstart, Peace Corps allocations
- Congress
  - OEO extensions
    - Constitutionality
- The Peace Corps
  - ACTION
  - Reception abroad
    - Effect on foreign policy
- Military and civilian employees
  - Wages
- Option of wage and price freeze

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 2/24)

- January 1972
- Duration of freeze
- Inflationary costs
  - Arthur F. Burns
  - Necessary price increases
  - Industries
    - Environmental Protection Agency [EPA]
- Federal government's effect on local government
- Effects of standardization and uniformity nationwide
- Exclusions from 1973 projection
  - Ten percent cuts
  - Personnel
  - Program cuts
    - Revenue sharing
      - Special revenue sharing
    - Model cities
- Amount of defense, civilian projections
- Cutbacks
  - CIA
  - AEC
    - Schlesinger
      - Breeder reactor program
- Central Intelligence Agency [CIA], DIA

Conv. No. 544-14 (cont.)

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[Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-030. Segment declassified on 05/06/2019. Archivist: MM]

[National Security]

[544-008-w007]

[Duration: 23s]

The budget

- Cutbacks
  - Central Intelligence Agency [CIA] and Defense Intelligence Agency [DIA]
  - Efforts to reduce cost

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The budget

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 2/24)

-Cutbacks

- Central Intelligence Agency [CIA] and Defense Intelligence Agency [DIA]
  - Analysts
- Defense Department
- Ten percent Federal personnel cut

\*\*\*\*\* Conv. No. 544-14 (cont.)

[Previous National Security (B) withdrawal reviewed under MDR guidelines case number LPRN-T-MDR-2014-030. Segment declassified on 07/23/2019. Archivist: MM]

[National Security]

[544-008-w008]

[Duration: 7s]

The budget

- Cutbacks
  - Intelligence agencies
  - Reducing decoding staff

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The budget

- Cutbacks
  - Social Security check issuance
    - Staffing
  - Justice Department
    - Civil division
      - Busing
      - Anti-trust
      - Richard G. Kleindienst
        - Mitchell
        - Federal Bureau of Investigation [FBI]
  - State Department
    - United Nations [UN]
      - US delegation
        - George H.W. Bush
        - Cut
    - AID
      - John A. Hannah
- White House

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- OMB
- Council of Economic Advisors [CEA]
- Secret Service
  - Staff size
    - President, Vice President
    - Assignments
- Residence
  - Social events
- John S. Davies office
  - Staff
  - Tours
- Inclusion of White House in cuts
- Public Increases
  - Peter G. Peterson
  - Treasury Department requirements
- Executive level job attrition
- White House staff
  - Executive Office Building
  - Staff
- Imposition of across the board cut
  - Mayo's reservations
  - Probable impact on polls
  - 1972 action
  - Effective date
    - CIA, DIA, UN delegation, Secret Service
  - Economic impact
  - Taxes
    - CIA personnel
- Tax cuts
  - Tax reform
- Schedule
  - Focus on programs
    - Republican National Committee [RNC] platform
    - State of the Union Address
    - Revenue sharing
  - Confidentiality of meeting
    - HR 1
    - Revenue sharing
    - Tax reform
- Public perception
  - Focus of spending
  - Programs

Conv. No. 544-14 (cont.)

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- HR 1
  - Food stamp
  - Medicaid
- Schedule
  - Domestic problems
    - Campaign issues
      - Jobs
      - Inflation
- Spending priorities
  - Perceptions
    - Revenue sharing, HR 1, welfare reform
    - Unemployment
    - Deficits
    - Private sector perceptions
  - Deficits
    - 1971, 1972, 1973 projections
- Domestic initiatives
  - Aging
    - Robert J. Dole
  - Farms, cities
- Budget
  - Congressional action
    - White House options
      - Uncontrollables
        - Revenue sharing
        - Model cities
      - Legislative strategy
      - Public perception
        - Model cities program
    - Legislative strategy
      - Response
    - Program funding, appropriations
    - Cuts
      - Model cities
  - Perceptions of the administration
    - Treasury, Justice
    - Cuts in HEW, Transportation
      - Cancer program
  - Cuts in personnel across the board
    - Justification
    - Staffing of new programs
      - Family assistance

Conv. No. 544-14 (cont.)

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**  
*(rev. 2/24)*

-Sky Marshals

Schedule

- Afternoon budget meeting
- The President's forthcoming meeting with Connally

The President et al. left at 1:03 pm.

Conv. No. 544-14 (cont.)

Conversation No. 544-9

Date: July 23, 1971

Time: Unknown between 1:03 pm and 1:21 pm

Location: Oval Office

Stephen B. Bull met with unknown people.

Room arrangements

The President entered at an unknown time before 1:21 pm.

Lights

Manolo Sanchez entered at an unknown time after 1:03 pm.

The President's schedule

- Old Executive Office Building

Sanchez left at an unknown time before 1:21 pm.

Request for copy of July 26, 1971 Milton Friedman article

- The President's forthcoming telephone call

Bull and the unknown people left at an unknown time before 1:21 pm.

Conversation No. 544-10

Date: July 23, 1971



**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

Time: Unknown between 1:03 pm and 1:21 pm

Location: Oval Office

The President met with an unknown man [Stephen B. Bull].

Copy of article by Milton Friedman

The unknown man [Bull] left at an unknown time before 1:21 pm.

Conv. No. 544-14 (cont.)

Conversation No. 544-11

Date: July 23, 1971

Time: 1:21 pm - 1:47 pm

Location: Oval Office

The President met with H.R. ("Bob") Haldeman.

Poll on the People's Republic of China [PRC] initiative

- Forthcoming White House poll
  - Comparison to May presidential approval rating
- Gallup poll
  - Release of poll

Budget

- Cuts
  - The President's prior meeting with Henry A. Kissinger
- Deficit, tax increases
- Administration responsibilities
  - John D. Ehrlichman
  - Public perceptions
- Political impact of programs
  - Revenue sharing
    - Ronald W. Reagan, Nelson A. Rockefeller
    - Wilbur D. Mills
  - Family Assistance Program
  - Ehrlichman
    - Foreign policy
    - Domestic policy
    - HR 1

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- Cuts
  - Arts funding
  - White House staff
  - Haldeman's forthcoming conversation with Caspar W. ("Cap") Weinberger
    - Transportation, Housing and Urban Development [HUD], and Health, Education and Welfare [HEW] departments
    - Independent agencies, regulatory agencies
  - Timing Conv. No. 544-14 (cont.)
  - Personnel
    - Federal government, military
  - Effect on financial community
- Uncontrollable portions
  - Reasons
  - Social Security increases, debt increases
  - Great Society programs
- Domestic programs
  - Cutbacks in non-defense programs
- Defense programs
  - Reorganization
  - Kissinger
- Uncontrollable expenditures
  - Haldeman's forthcoming conversation with Weinberger
- Tax increase
- Cuts
  - Political impact
    - Edmund S. Muskie
  - Alternatives
    - Tax increases
    - Economic, political effect
- Programs
  - General revenue sharing, Family Assistance Program
    - States
    - Wilbur Mills' possible action
  - Environmental issues
  - Presentation of administration position
  - Headstart
    - Impact on Blacks
    - Size of program
  - Welfare psychology
  - Attitude of young people on expectations
- Public perceptions
  - Entitlements

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log  
(rev. 2/24)

Poll

- Release
- Congress
- William P. Rogers
- Louis P. Harris
- Presidential approval figures

Conv. No. 544-14 (cont.)

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*[Previous PRMPA Privacy (D) reviewed under deed of gift 01/27/2020. Segment cleared for release.]*

[Privacy]

[544-011-w001]

[Duration: 32s]

David R. Derge

- Well-being
  - Institution
- The President's forthcoming telephone call
- Emotional experience
  - The President's opinion

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Stewart J.O. Alsop

- Health
  - The President's planned visit to the National Institute of Health [NIH]

The President's schedule

- Sequoia* outing
- Meeting with John B. Connally

The budget

- Administration action on programs
  - Food stamp program
    - Political effect
- Reduction of government personnel
- Tax reform and reduction
- Programs

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

- Domestic program cuts
- Drug control, drug abuse
  - Clinic funding
  - Prison

Issues

- Domestic programs
  - Vietnam drug abuse control effort
  - Decrease in Washington, D. C. crime rate
- Public perceptions
  - Drug control, crime
    - Poll results on public concerns
      - National direction
      - Causes
        - Drug abuse
        - Vietnam war
        - Racial tension
        - Lack of adherence to Golden Rule
        - Lack of leadership
        - Economy
        - Emphasis on money and materialism
        - Permissiveness
        - Radical attempts at change
        - Communism
        - Youth and its values
        - Conservatism
        - Technological increases
        - Lack of inclusion of environment on poll list
          - Harris
  - Public perception on national direction
    - Presidential leadership
    - PRC initiative
    - Vietnam war
      - Forthcoming settlement
    - Efforts to combat drug abuse
    - Contrast with early 1950's perceptions
      - Perception of Communism as cause
- Presidential leadership
  - Effect of PRC initiative
    - Contrast with John F. Kennedy's handling of the Bay of Pigs and the Cuban confrontation

Conv. No. 544-14 (cont.)

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 2/24)

- William L. Safire
- Peace
- Administration efforts on issue
- Poll

The PRC trip

- Advance work
  - John D. Ehrlichman
  - Kissinger's objections
  - Role as top domestic advisor
  - Experience

Conv. No. 544-14 (cont.)

Secret Service

- Cutbacks
  - Kissinger

White House staff

- Cutbacks

\*\*\*\*\*

BEGIN WITHDRAWN ITEM NO. 3

*[Previous PRMPA Personal Returnable (G) withdrawal reviewed under deed of gift 01/27/2020. Segment will remain closed.]*

[Personal Returnable]

[544-011-w003]

[Duration: 5s]

END WITHDRAWN ITEM NO. 3

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White House staff

- Rex W. Scouten
- Social events
  - Dinner
  - Christmas events
    - Use of temporary staff
- Size of social staff

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 2/24)

- US Navy staff
  - Mess
- Automobile drivers
- White House mess
  - Mess privileges
    - Office of Management and Budget [OMB], the National Security Council [NSC], Peter G. Peterson's staff
  - Cutback Conv. No. 544-14 (cont.)
- Robert H. Finch, Donald H. Rumsfeld
  - Staff
- Spiro T. Agnew
- Handling of staff cuts

Donald H. Rumsfeld

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*[Previous PRMPA Personal Returnable (G) withdrawal reviewed under deed of gift 01/27/2020. Segment cleared for release.]*

[Personal Returnable]

[544-011-w004]

[Duration: 1m 58s]

Donald H. Rumsfeld

- Role
  - Move from White House to political role
    - Robert H. Finch
    - Possible role in President's re-election
      - Chairman of National Citizens Committee
    - John N. Mitchell
      - Role as campaign manager
    - Charles S. Rhyne
    - Relations with John N. Mitchell
  - As a campaign manager
    - Compared with John N. Mitchell
  - As the chairman of National Citizens Committee
    - Effectiveness
    - Television
    - Image

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NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log  
(rev. 2/24)

Robert H. Finch  
-Role  
-The Cabinet  
-NSC

Rumsfeld  
-Staff  
-Office of Economic Opportunity [OEO]  
-Payroll, details

Conv. No. 544-14 (cont.)

White House staff  
-Haldeman's control over operational staff  
-Ronald L. Ziegler, Charles W. Colson  
-Size  
-Peterson

Domestic issues  
-Memorandum from Ehrlichman's staff  
-Busing

\*\*\*\*\*

[Previous PRMPA Privacy (D) reviewed under deed of gift 01/27/2020. Segment cleared for release.]

[Privacy]  
[544-011-w005]  
[Duration: 13s]

David R. Derge  
-Wife [?]  
-Drinking [?]  
-Injury

\*\*\*\*\*

The Presidential leadership  
-Safire, Ziegler, Colson, Herbert G. Klein  
-White House leadership

NIXON PRESIDENTIAL MATERIALS STAFF

Tape Subject Log

(rev. 2/24)

- Handling of PRC initiative
  - Substantive issues
    - Peace, Taiwan, Republic of China [ROC]
  - Leadership

Schedule

Haldeman left at 1:21 pm.

Conv. No. 544-14 (cont.)

Conversation No. 544-12

Date: July 23, 1971  
 Time: Unknown between 1:47 pm and 1:55 pm  
 Location: Oval Office

The President met with Manolo Sanchez.

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*[Previous PRMPA Personal Returnable (G) withdrawal reviewed under deed of gift 01/27/2020.  
 Segment cleared for release.]*

[Personal Returnable]  
 [544-012-w001]  
 [Duration: 10s]

Request

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Sanchez left at an unknown time before 1:55 pm.

Conversation No. 544-13

Date: July 23, 1971



**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**  
(rev. 2/24)

Time: Unknown between 1:47 pm and 1:55 pm  
Location: Oval Office

The President talked with the White House operator.

[See Conversation No. 6-196]

Conv. No. 544-14 (cont.)

Conversation No. 544-14

Date: July 23, 1971  
Time: Unknown between 1:47 pm and 3:11 pm  
Location: Oval Office

The President met with H.R. ("Bob") Haldeman.

Poll

- Elmo Roper poll results
  - Future polls
  - National direction
    - Issues
      - Vietnam war
      - Youth
        - Drug abuse
        - Roper's comments
      - Causes
        - Stance of the news media, teachers, ministers, other leaders
    - Administration's accomplishments
      - Focus of White House efforts
    - Effect of the People's Republic of China [PRC] initiative
      - Reaction of Congressmen
  - Perception of public attitudes, desires
    - College-educated contrasted with those with less education
    - Black-white contrast
  - Focus
    - Raymond K. Price, Jr.
    - William L. Safire's speech draft
      - Economic issues
        - Employment

**NIXON PRESIDENTIAL MATERIALS STAFF**

**Tape Subject Log**

*(rev. 2/24)*

Stephen B. Bull entered at an unknown time after 1:47 pm.

Meeting

-Cabinet Room

Bull left at an unknown time before 3:11 pm.

National direction

Conv. No. 544-14 (cont.)

-Perceptions

-Effect on votes

-John B. Connally

-State of the Union Address

-Issues

-Employment and peace

-Comparison with the Depression, World War II

-The environment

-Roper poll

-White House public relations

-The economy and domestic initiatives

-Connally's Camp David conversation with Haldeman

-Leadership

-The PRC initiative

-Peace

-Youth

-Henry A. Kissinger

-Public relations effort

-Image of the President

-Poll results

-Charles W. Colson

-Compared to George Horace Gallup poll

The President and Haldeman left at 3:11 pm.